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# HYBRID FLOW-SHOP WITH ADJUSTMENT

Jan Pelikán

The subject of this paper is a flow-shop based on a case study aimed at the optimisation of ordering production jobs in mechanical engineering, in order to minimize the overall processing time, the makespan. The production jobs are processed by machines, and each job is assigned to a certain machine for technological reasons. Before processing a job, the machine has to be adjusted; there is only one adjuster who adjusts all of the machines. This problem is treated as a hybrid two-stage flow-shop: the first stage of the job processing is represented by the machine adjustment for the respective job, and the second stage by the processing of the job itself on the adjusted machine. In other words, the job-processing consists of two tasks, where the first task is the machine adjustment for the job, and the second task is the job processing itself. A mathematical model is proposed, a heuristic method is formulated, and the NP hardness of the problem, called a "hybrid flow-shop with adjustment," is proved.

Keywords: flow-shop, case study, integer programming, heuristics

Classification: 90B35, 90B90

## 1. INTRODUCTION – DESCRIPTION OF CASE STUDY

The case study consists of the scheduling and ordering of production jobs in a K-Baas production plant. There is a given set of production jobs to be processed by the machines installed on the shop floor. A job is a product batch for a number of units of given product assigned to processing on the machine. The goal is to minimize the makespan value. Each job is assigned to a certain machine, which has to be adjusted by an adjuster. This worker adjusts all of the machines installed on the floor but at a given time, he can adjust only one machine, i.e. he cannot adjust more machines simultaneously. Each adjusted machine is supposed to be capable of immediate starting to process the job for which it has been adjusted. No job processing is allowed to be broken (i.e., intermittent processing is not admissible), and each machine is able to process only one job at a time. The processing time minimization problem is aimed at the reduction of the waiting times of both the machines for the adjuster and of the adjuster for a machine to be adjusted. After completing a job on the machine, the machine has to wait if the adjuster is finishes adjusting another machine. If all machines are processing jobs, the adjuster has to wait. A solution is represented by the order of the jobs in which the adjuster adjusts the respective machines. This order also determines the order of the machines to be adjusted by the adjuster. At the same time, the job ordering generates the order of the jobs on the machines when several jobs are assigned to the same machine.

In the literature, hybrid flow-shop is defined as a problem of processing jobs which consists of two or more stages, with one or more processors at each stage [1]. Each of the jobs to be processed consists of two or more tasks and each task is processed within its own stage. The jobs are non-preemptable and each subsequent stage is only started after the processing of the previous stage is completed.

Hybrid flow-shop consisting of two stages is denoted HF2; in case of one processor on the first stage and m processors on the second stage, its notation is  $HF2_{1,m}$ . Such problem assumes the job can be processed on the first stage immediately after the previous job has been finished on this stage. Then, the job is being processed on any free processors on the second stage.

The flow-shop problem presented in case study also consists of two stages. On the first stage the processor adjusts the production machine which acts as the processor on the second stage. Thus, on the first stage there is the only one processor (adjuster), on the second stage there are *m* different processors (production batches, jobs are explicitly dedicated to one of them). We can denote this problem as hybrid flow-shop with adjustment HF2a, eventually HF2a<sub>1,m</sub>. There are too significant differences between HF2a<sub>1,m</sub> and HF2<sub>1,m</sub> :

- a) jobs are dedicated to the processors on the second stage,
- b) job can be processed on the first stage, if the processor is free on the first stage and dedicated processor on the second stage is released.

### 2. MATHEMATICAL MODEL

Let there be given a two-stage problem with a sole processor at the first stage, denoted by  $P_0$ , and processors  $P_1, P_2, \ldots, P_m$  at the second stage. Denote by n the number of jobs  $J_1, J_2, \ldots, J_n$ ; each of these jobs is first processed at the first stage and then at the second stage. Let us assume that job  $J_i$  is assigned to processor  $P_{v(i)}$  at the second stage and the processing times are  $t_i^0$  at the first stage and  $t_i^1$ at the second stage. Denote by  $S_k = \{J_i; \nu(i) = k, i = 1, 2, \ldots, n\}$  the set of jobs assigned to processor  $P_k$ .

Let us introduce binary variables  $x_{ij}$   $(i \neq j)$ , which contain information about the ordering of the jobs processed at the first stage, i. e., on processor  $P_0$ , as follows:  $x_{ij} = 1$  if  $J_i$  is processed before  $J_j$ , and  $x_{ij} = 0$  if they are processed in the reverse order.

## Parameters of the model:

- n a number of jobs;
- m a number of processors;
- $t_i^0$  processing time of job  $J_i$  on processor  $P_0$  (the first stage);

 $t_i^1$  — processing time of job  $J_i$  on processor  $P_{\nu(i)}$  (the second stage);

 $\nu(i)$  denotes the index of the second-stage processor on which *i*th job is processed;

 $M \gg 0$  — a big number.

#### Model variables:

- $C_{\rm max}$  makespan, which is the total processing time of all jobs;
- $x_{ij}$  binary variables determining the order of the jobs on the processor  $P_0$  (on the first stage):

 $t_i$  — starting time of processing job  $J_i$  on processor  $P_0$ .

## Model:

$$C_{\max} \longrightarrow \min$$
 (1)

$$x_{ij} + x_{ji} = 1$$
  $i, j = 1, \dots, n, \quad i < j,$  (2)

$$\begin{aligned} x_{ij} + x_{ji} &= 1 & i, j = 1, \dots, n, & i < j, & (2) \\ t_j &\geq t_i + t_i^0 + t_i^1 - M(1 - x_{ij}) & i, j = 1, \dots, n, & i \neq j, & \nu(i) = \nu(j), & (3) \\ t_j &\geq t_i + t_i^0 - M(1 - x_{ij}) & i, j = 1, \dots, n, & i \neq j, & (4) \\ t_i + t_i^0 + t_i^1 &\leq C_{\max} & i = 1, \dots, n, & i \neq j, & (5) \\ x_{ij} &\in \{0, 1\} & i, j = 1, \dots, n, & i \neq j, & (6) \end{aligned}$$

$$M(1 - x_{ij})$$
  $i, j = 1, ..., n, \quad i \neq j,$  (4)

$$i = 1, \dots, n, \tag{5}$$

$$\{0,1\} \qquad i,j=1,\ldots,n, \qquad i \neq j, \tag{6}$$

$$i \ge 0 \qquad \qquad i = 1, \dots, n.$$

$$\tag{7}$$

Equation (2) ensures that either job  $J_i$  is processed before  $J_j$  on  $P_0$  or vice versa.

Inequalities (3) ensure that starting time  $t_j$  of the processing job  $J_j$  on  $P_0$  has to follow the time  $t_i + t_i^0 + t_i^1$  at which a preceding job  $J_i$  has been finished on processor  $P_{\nu(i)}$  under the assumption that job  $J_i$  precedes job  $J_j$  on the first stage and both jobs are dedicated to the same processor on the second stage, i.e.  $\nu(i) = \nu(j)$ .

Processor  $P_0$  cannot process more than one machine at the same time, so if job  $J_i$  precedes job  $J_j$  on the first stage, starting time  $t_j$  job  $J_j$  of the processing on  $P_0$ has to follow the moment  $t_i + t_i^0$  when the previous job  $J_i$  is finished on  $P_0$ ; this is the inequality (4).

Inequalities (5) determine the total processing time of all jobs, which is (according to (1)) minimized. Time  $C_{\text{max}}$  has to be greater than or equal  $t_i + t_i^0 + t_i^1$ , for  $i=1,2,\ldots,n.$ 

**Example 1.** As an example of solving the problem, let us refer to job processing optimization of batches at a K-Baas production plant within one working week, i.e. 4500 minutes. There are 10 machines on the shop floor and 27 jobs are processed, as shown in the Table 1.

The mathematical model was solved using the program CPLEX 11.0 for a oneweek production program from the Table 1, a number of production batches was n = 27 and a number of machines m = 10. Sets  $S_k$  are given in Table 1, from which it

Job (batch)	Machine	Amount	Adjustment time	Processing time	
number		in pieces	(minutes)	(minutes)	
1	1	1000	8.16	100.00	
2	1	50	8.16	5.50	
3	2	1000	10.20	260.00	
4	2	50	10.20	16.50	
5	2	50	10.20	20.50	
6	3	1500	61.20	2370.00	
7	4	2000	91.80	2440.00	
8	5	2000	61.20	1380.00	
9	$\frac{6}{7}$	667	61.20	1280.64	
10		100	61.20	40.00	
11	7	300	61.20	54.00	
12	7	100	61.20	82.00	
13	8	200	91.80	172.00	
14	9	1000	91.80	2800.00	
15	9	100	91.80	11.00	
16	9	100	91.80	168.00	
17	10	100	6.00	14.00	
18	10	2000	6.00	460.00	
19	10	1500	6.00	795.00	
20	10	1000	6.00	140.00	
21	10	100	6.00	14.00	
22	10	100	6.00	45.00	
23	10	300	6.00	18.00	
24	10	2000	6.00	820.00	
25	10	100	6.00	28.00	
26	10	667	6.00	426.88	
27	10	200	6.00	58.00	

Table 1. The set of batches.

follows that  $S_1 = \{1, 2\}, S_2 = \{3, 4, 5\}, S_3 = \{6\}, S_4 = \{7\}, S_5 = \{8\}, S_6 = \{9\}, S_7 = \{10, 11, 12\}, S_8 = \{13\}, S_9 = \{14, 15, 16\}, S_{10} = \{17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27\}.$ 

The mathematical model includes 757 variables (729 of them are binary variables) and 1238 constraints. The computations took 3.1 minutes (PC 2.1 GHz). The resulting order, in which the machines are adjusted, is (14, 20, 4, 8, 18, 2, 7, 27, 19, 6, 26, 5, 10, 12, 9, 22, 24, 3, 13, 11, 15, 16, 1, 21, 17, 23, 25). The optimal makespan is 3254.4 minutes, which is about 30% shorter than the completion time in reality.

## 3. COMPUTATIONAL COMPLEXITY OF THE PROBLEM HF2a

In order to prove the NP hardness of HF2a, we will show that a partition problem can be reduced to the decision form of HF2a (similarly in [2, 3, 4]).

## Partition problem.

Input: Given positive integers  $a_1, a_2, \ldots, a_n$  for which it holds  $\sum_{i=1}^n a_i = 2B$ .

Output: determine if there exist sets  $A_1$ ,  $A_2$  for which it holds

$$\sum_{i \in A_1} a_i = \sum_{i \in A_2} a_i = B, \quad A_1, A_2 \subset \{1, 2, \dots, n\}, \quad A_1 \cap A_2 = \emptyset$$

## Decision form of HF2a.

Input: Given m + 1 processors  $P_0, P_1, \ldots, P_m$  and n jobs  $J_1, J_2, \ldots, J_n$  with processing times  $t_i^0$  for the job  $i = 1, 2, \ldots, n$  and processors  $P_0$  and  $t_i^1$  for job  $J_i$  which is dedicated to processor  $P_{\nu(i)}$ . A deadline T is given.

Output: determine if there exists a schedule for which  $C_{\max} \leq T$ .

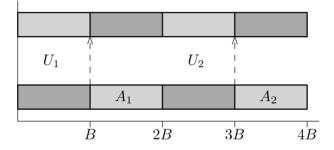


Figure. Optimal schedule of HF2a.

**Proposition 1.** The partition problem can be reduced to the decision form of HF2a.

Proof. Let the positive integers  $a_1, a_2, \ldots, a_n$  be given and  $\sum_{i=1}^n a_i = 2B$  holds. Define jobs  $U_1, U_2$  and  $V_1, V_2, \ldots, V_n$ , and processors  $P_0, P_1, P_2$ . The adjustment and processing times are given in Table 2.

 $U_1$  $U_2$  $V_1$  $V_2$  $V_n$ . . . Adjustment time  $t_i^0$ BB $a_1$  $a_2$  $a_n$ Dedicated processor  $P_{\nu(i)}$  $P_1$  $P_1$  $P_2$  $P_2$  $P_2$  $P_2$ Processing time  $t_i^1$ В B0 0 0 0

Table 2. Adjustment and processing times.

The optimal schedule of  $U_1$  and  $U_2$  is shown in Figure and Table 3, with the corresponding makespan value equal to 4B. If there exists a partition  $A_1$  and  $A_2$ 

	$P_0$ start	$P_0$ finish	$P_1$ start	$P_1$ finish	
	$t_i$	$t_i + t_i^0$	$t_i + t_i^0$	$t_i + t_i^0 + t_i^1$	
$U_1$	0	В	B	2B	
$U_2$	2B	3B	3B	4B	

**Table 3.** Optimal schedule of  $U_1$  and  $U_2$ .

for which it holds  $\sum_{i \in A_1} a_i = \sum_{i \in A_2} a_i = B$ ,  $A_1, A_2 \subset \{1, 2, \dots, n\}$ , jobs  $J_i$  for  $i \in A_1$  can be scheduled on  $P_0$  within the interval  $\langle B, 2B \rangle$  in any order, and jobs  $J_i$  for  $i \in A_2$  within the interval  $\langle 3B, 4B \rangle$ . The makespan value does not change, it equals 4B and it is optimal. Now set the deadline T = 4B and find the schedule with the makespan value  $C_{\max} \leq T = 4B$  of the decision form of HF2a for the given set of jobs  $U_1, U_2, V_1, V_2, \dots, V_n$ .

If such a schedule exists, it should be like the schedule shown in Table 3 (the order of jobs  $U_1$  and  $U_2$  can be arbitrary).

Denote by  $A_1$  the set of indices for the jobs which are scheduled on  $P_0$  in the interval  $\langle B, 2B \rangle$ , and by  $A_2$  for the jobs on the interval  $\langle 3B, 4B \rangle$ . As the lengths of both intervals are equal to B, it holds  $\sum_{i \in A_1} a_i = \sum_{i \in A_2} a_i = B$ , and the result of the partition problem is YES; otherwise it is NO.

**Comment.** It can be proved the NP-hardness in strong sense for HF2a. Proof is based on reduction of 3-partition problem on HF2a.

**3-partition problem.** Given a positive integer *B* and a multiset *A* of positive integers  $A = \{a_1, a_2, \ldots, a_p\}$  with p = 3n,  $\sum_{i=1}^p a_i = nB$  and  $B/4 < a_i < B/2$  for  $i = 1, 2, \ldots, p$ . Does there exist a partition of *A* into 3 element sets  $\{A_1, A_2, \ldots, A_n\}$  such that  $\sum_{i \in A_k} a_i = B$  for  $k = 1, 2, \ldots, n$ ?

Lets define HF2a problem: There are jobs:  $U_1, U_2, \ldots, U_n$  and  $V_1, V_2, \ldots, V_{3n}$  and processors  $P_0, P_1$  and  $P_2$  with:

$$t_{U_i}^0 = B, \quad t_{U_i}^1 = B, \quad P_{\nu(i)} = P_1, \quad i = 1, 2, \dots, n,$$
  
 $t_{V_i}^0 = a_i, \quad t_{V_i}^1 = 0, \quad P_{\nu(i)} = P_2, \quad i = 1, 2, \dots, 3n.$ 

**Proposition 2.** Optimal makespan is  $C_{\max} = 2nB$  if and only if  $\sum_{i \in A_k} a_i = B$  for k = 1, 2, ..., n, where  $A_k$  are a set of  $t_{V_i}^0 = a_i$  of the jobs  $V_i$  scheduled in the interval  $\langle (2k-1)B, 2kB \rangle$ .

Proof. The optimal makespan for the jobs  $U_1, U_2, \ldots, U_n$  is 2nB and is independent on ordering those jobs. There are time windows on the  $P_0$  in this optimal schedule in the form  $\langle (2k-1)B, 2kB \rangle$ ,  $k = 1, 2, \ldots, n$ . The optimal makespan all jobs  $U_i, i = 1, 2, \ldots, n$  and  $V_j, j = 1, 2, \ldots, 3n$  remains to be 2nB only if there is possible schedule all jobs  $V_j$  into those time windows on processor  $P_0$  and follows it there exists 3-partition of the set A.

#### 4. HEURISTIC METHOD

Due to NP hardness, it will be useful to use a heuristic method in case a huge number of jobs and processors. The proposed heuristic method constructs the order of jobs on the first stage in successive steps in the form  $(J_{\pi(1)}, J_{\pi(2)}, \ldots, J_{\pi(n)})$ , where  $\pi = (\pi(1), \pi(2), \ldots, \pi(n))$  is a permutation of the numbers  $(1, 2, \ldots, n)$ . Next job is chosen on the base of the following aspects:

- $\alpha$ ) the job is dedicated to the processor  $P_k$  for which the lower bound  $lb_k$  of the completion time of all jobs dedicated to this processor is maximal,
- $\beta$ ) the processing time of the job on the processor chosen in  $\alpha$ ) is minimal.

Let us denote  $\overline{S_k}$  a set of jobs dedicated to processor  $P_k$ , which has not been placed in the resulting order,  $lb_k$  the lower bound the completion time of all jobs dedicated to processor  $P_k$  (k = 1, 2, ..., m),  $T_k^f$  the release time of processor  $P_k$ , Tthe time at which we can start to process the next job and add it to the result order of jobs.

Step 1. Put T:=0,  $\overline{S_k}:=S_k$ ,  $T_k^f:=0$ ,  $k=1,2,\ldots,m$ , i:=1.

Step 2. Put  $lb_k := T + \sum_{j \in \overline{S_k}} t_j^0 + t_j^1, \ k = 1, 2, \dots, m.$ 

Step 3. Choose processor  $P_k$  for which:

- a)  $\overline{S_k}$  not empty,
- b)  $T_k^f \leq T$ ,
- c)  $lb_k$  is maximal for k satisfying a), b).

Step 4. Chose j from  $\overline{S_k}$  for which time  $t_i^0$  is minimal.

Step 5. Put  $\pi(i):=j$ ,  $\overline{S_k}:=\overline{S_k}-\{j\}$ ,  $T_k^f:=T+t_j^0+t_j^1$ ,  $T:=\max\{T+t_j^0, \min\{T_l^f; l=1,2,\ldots,m, \overline{S_l}\neq \emptyset\}\}.$ 

Step 6. If i < n then i := i + 1, go to step 2, else stop.

The set of batches on the Table 1 was solved by the proposed heuristic method, the result order of batches is:

 $\pi = (14, 17, 7, 18, 6, 8, 9, 10, 3, 13, 11, 1, 19, 12, 4, 2, 5, 20, 21, 22, 23, 24, 25, 26, 15, 27, 16)$ 

and the makespan is 3256.28, which is value close to the optimal value.

#### 5. NUMERICAL EXPERIMENTS

The model and heuristic method were tested on problems PR1, ..., PR10 that had been proposed to be different as to time values of adjustment and production, size and a number of jobs dedicated to a processor. In Table 4 there are presented results obtained on PC 2.1 GHz and CPLEX 11.0, model and heuristics experiments are compared.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
PR1	27	10	1	11	3254.4	3256.28		19 sec.
PR2	27	10	1	11	3293.4	3293.4		3.7  sec.
PR3	20	10	2	2	3760	3760		0.4 sec.
PR4	20	10	1	4	5147	5147		$8.55  \mathrm{sec.}$
PR5	30	5	2	9	10620	$10620^{*}$	6970	$3600 \text{ sec.}^*$
PR6	30	5	4	9	10639	$10620^{*}$	8850	$3600 \text{ sec.}^*$
PR7	30	5	6	6	8720	8710		268 sec.
PR8	30	5	6	6	33185	$33185^{*}$	7162	$3600 \text{ sec.}^*$

Table 4. Numerical experiments - results.

## **Comments:**

- (a) ... the problem name
- (b)  $\ldots n$  a number of jobs
- (c)  $\ldots m$  a number of machines
- (d) ... the minimum number of jobs dedicated to one processor
- (e) ... the maximum number of jobs dedicated to one processor
- (f) ... the makespan of the heuristic solution
- (g) ... the makespan of the optimal solution in CPLEX11.0, in case \* the best value of makespan obtained by interruption of the computation (after 1 hour)
- (h) ... the lower bound of the makespan obtained by interruption of the computation
- (i) ... the computer time of the solution in CPLEX11.0 on PC 2.1 GHz
- \* ... computation was interrupted
- PR1 ... the case study problem
- PR2 ... minor changes in time values in PR1
- PR3 ... two jobs are dedicated to each machine
- PR4 ... a number of jobs dedicated to one machine is gradually being increased
- $PR5 PR8 \dots a$  total number of jobs n is increased
- PR8 ... the adjusting time is greater than production time of jobs.

The solution of these problems obtained with use of heuristics seems to be satisfactory, especially in case of large-sized problems.

The optimal solution was obtained in problems PR1, PR2 and PR4. In case of problems PR5, PR6, PR8 the computation was interrupted after 1 hour. Thus, an optimal solution was not obtained, the best solution and the lower bound of the makespan is shown in Table 4. Hence the value of the makespan of the heuristic method cannot be discussed in this case. For problems PR1 and PR7 the heuristic method did not provide the optimal solution (the same result can be shown for smaller problems, e.g. for the case of two processors and three jobs). The solution obtained by the heuristic method is worse than the best solution obtained after the interruption of computation in the problem PR7.

#### 6. HYBRID FLOW-SHOP WITH ADJUSTMENT WITH R ADJUSTERS HF2a(R)

We will suppose 1 < R < m, where R is a number of adjusters, i.e. a number of adjusters is less than a number of machines on the second stage. In case  $R \ge m$  each machine is equipped with an adjuster and therefore the makespan is independent on jobs scheduling.

At first we modify the mathematical model. Let us denote  $P_1^0, P_2^0, \ldots, P_R^0$  processors on the first stage. The assignment of jobs to adjusters will be solved. Binary variable  $y_{ir}$  is equal to 1 if job  $J_i$  is assigned to rth adjuster  $P_r^0$ , value 0 otherwise. In the model (1) - (7) the inequality (3) is modified to the following form:

$$t_j \ge t_i + t_i^0 + t_i^1 - M(1 - x_{ij}) - M(1 - w_{ijr}) \quad i, j = 1, 2, \dots, n, \ i \ne j, \ r = 1, \dots, R, \ (3a)$$

where  $w_{ijr} = y_{ir} \cdot y_{jr}$ . Furthermore, the conditions of unique assignment of jobs to adjusters have to be added:

$$\sum_{r=1}^{R} y_{ir} = 1, \quad i = 1, 2, \dots, n$$
(8)

and the conditions for the variable  $w_{ijr}$ :

$$x_{ij} + x_{ji} \le w_{ijr}$$
  $i, j = 1, 2, \dots, n, \quad i \ne j, \ r = 1, 2, \dots, R,$  (9)

$$y_{ir} + y_{jr} - 1 \le w_{ijr} \le \frac{1}{2}(y_{ir} + y_{jr})$$
  $i, j = 1, 2, \dots, n, \ i \ne j, \ r = 1, 2, \dots, R.$  (10)

**Proposition 3.** HF2a(R) is NP-hard in strong sense.

Proof. Proof is similar to the proof in proposition 1. Let us define jobs  $U_1, U_2, V_1, V_2, \dots, V_n$  and jobs  $W_1, W_2, \dots, W_{R-1}$ ,

$$t_{U_i}^0 = B, \quad t_{U_i}^1 = B, \quad P_{U(i)} = P_1, \quad i = 1, 2, \dots, n,$$
  
 $t_{V_i}^0 = a_i, \quad t_{V_i}^1 = 0, \quad P_{V(i)} = P_2, \quad i = 1, 2, \dots, 3n,$ 

with

$$t_{W_i}^0 = 2nB, \quad t_{W_i}^1 = 0, \quad P_{W(i)} = P_3, \quad i = 1, 2, \dots, R-1.$$

It holds the optimal makespan  $C_{\text{max}} = 2nB$  if and only if the 3-partition of A exists.

**Comment.** If there are two adjusters in the problem and case study PR1 (see Table 1) then, using the model proposed above, the optimal makespan would not be lower than in case of one adjuster. Thus adding one adjuster would not decrease the makespan, only the idle time of adjusters will be higher.

#### 7. CONCLUSIONS

The paper describes a case study of job scheduling in a mechanical-engineering production plant. The problem is characterized as a hybrid flow-shop consisting of two stages, where the first stage contains one processor and the second stage contains multiple processors and each job is assigned to one of the second-stage processors. It is a new type of flow-shop in which the first-stage scheduling depends upon the time scheduling of the second stage. This problem has been proved to be NP hard. Both a mathematical model and a heuristic method have been proposed. The case study is solved with the aid of both the model and the heuristic method and the solution achieved represents a 30% reduction of the processing time for the given set of jobs, in comparison with the actual job scheduling used in practice.

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