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# Optimal Choice of Parameters in Machine-Time Scheduling Problems with Penalized Earliness in Starting and Lateness in Completing the Operations

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A parametrized version of the machine-time scheduling problem from [1] with penalized earliness in starting and lateness in completing the operations is considered. The optimal choice of parameters for this problem is investigated and a method for finding optimal parameters is suggested.

Uvažuje se parametrizovaný problém nalezení optimálního rozvrhu práce n strojů z práce [1] při penalizaci předčasného započetí a opožděného ukončení práce jednotlivých strojů. Zkoumá se optimální volba parametrů pro tento problém a navrhuje se metoda umožňující nalézt optimální vektor prametrů pro tento případ.

Рассматривается параметризованная проблема оптимального расписания работы *n* машин при штрафах наложенных на преждевременное начало и опоздавшее время окончания работы отдельных машин. Исследуется оптимальный выбор параметров для этой проблемы и предлагается метод дающий воэможность найти оптимальный вектор параметров.

#### 1. The concept of optimal choice of parameters

Let us consider the optimization problem of the form

$$\varphi(x) \to \min$$

subject to

 $x \in M(p)$ 

 $(\mathcal{P}_1(p))$ 

where  $\varphi \colon \mathbb{R}^n \to \mathbb{R}^1$  is a continuous function,  $M(p) \subset \mathbb{R}^n$  is a compact set, and  $p \in \mathbb{R}^l$  is a given vector-parameter, which can be chosen from a given set  $P, P \subset \mathbb{R}^l$ . Suppose that

$$\widetilde{P} \equiv \{ p \in P \mid M(p) \neq \emptyset \}$$
$$\widehat{X}(p) = \{ \widehat{x} \in M(p) \mid \varphi(\widehat{x}) \le \varphi(x) \text{ for all } x \in M(p) \} \quad \forall p \in \widetilde{P} .$$

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**Definition 1.1** (compare [3])

Vector  $\hat{p} = (\hat{p}_1, ..., \hat{p}_l) \in \vec{P}$  is called optimal choice of parameters  $p_1, ..., p_l$  on the set P for the problems  $(\mathscr{P}_1(p)), p \in P$ , if it holds

$$[\hat{x} \in \hat{X}(\hat{p}), \ \hat{y} \in \hat{X}(p)] \Rightarrow \varphi(\hat{x}) \leq \varphi(\hat{y})$$

for an arbitrary  $p \in \tilde{P}$ .

Especially, if  $P = \{ p \in \mathbb{R}^l \mid p^{(1)} \leq p \leq p^{(2)} \}$  and

$$M(p) = \{x \mid f_i(x) = p_i, i = 1, ..., l, x \in U\}, \qquad (1.1)$$

where  $p^{(1)}$ ,  $p^{(2)}$  are given vectors,  $f_i: \mathbb{R}^n \to \mathbb{R}^1$  are given functions, U a given subset in  $\mathbb{R}^n$ , the problem of finding the optimal choice of  $p_1, \ldots, p_l$  on P for the problems  $(\mathscr{P}_1(p)), p \in P$  can be solved as follows.

Let us consider the problems

$$\begin{array}{c} \varphi(x) \to \min \\ \\ \\ x \in M(p) \end{array}$$
  $(\mathscr{P}_1(p))$ 

subject to

for  $p \in P = \{p \mid p^{(1)} \leq p \leq p^{(2)}\}$  and M(p) defined as in (1.1), and let  $x^{opt}(p)$  be the optimal solution of  $\mathcal{P}_1(p)$  for all  $p \in \tilde{P}$ .

Let us consider the problem

subject to

$$\begin{array}{l} \varphi(x) \rightarrow \min \\ f_i(x) \geq p_i^{(1)} \quad \forall i = 1, ..., l \\ f_i(x) \leq p_i^{(2)} \quad \forall i = 1, ..., l \\ x \in U \end{array}$$
  $\left. \begin{array}{c} \mathscr{P}_2 \end{array} \right)$ 

and let  $x^{opt}$  be the optimal solution of  $(\mathscr{P}_2)$ . Let us set further  $p_i^{opt} \equiv f_i(x^{opt})$  for all i = 1, ..., l.

## Theorem 1

(a) 
$$\varphi(x^{\text{opt}}) = \varphi(x^{\text{opt}}(p^{\text{opt}}))$$
  
(b)  $\varphi(x^{\text{opt}}(p)) \ge \varphi(x^{\text{opt}}(p^{\text{opt}}))$  for all  $p \in \widetilde{P}$ .

#### Proof

- (a) It is obviously  $x^{opt} \in M(p^{opt})$ . Suppose that  $\varphi(x^{opt}) \neq \varphi(x^{opt}(p^{opt}))$ . It must be therefore  $\varphi(x^{opt}) > \varphi(x^{opt}(p^{opt}))$ . On the other hand  $x^{opt}(p^{opt})$  is a feasible solution of  $(\mathscr{P}_2)$  so that it must hold that  $\varphi(x^{opt}) \leq \varphi(x^{opt}(p^{opt}))$ , which is a contradiction.
- (b) Let us remark that  $\varphi(x^{opt}(p^{opt})) = \varphi(x^{opt})$  according to (a). Let us suppose that there exists  $p^0 \in \tilde{P}$  such that

$$\varphi(x^{\operatorname{opt}}(p^0)) < \varphi(x^{\operatorname{opt}}(p^{\operatorname{opt}})) = \varphi(x^{\operatorname{opt}}).$$
(1.2)

It holds obviously:  $x^{opt}(p^0) \in M(p^0)$  so that  $p^{(1)} \leq f(x^{opt}(p^0)) = p^0 \leq p^{(2)}$ ,  $x^{opt}(p^0) \in U$  and  $x^{opt}(p^0)$  is therefore a feasible solution of  $(\mathscr{P}_2)$ . It must be therefore  $\varphi(x^{opt}(p^0)) \geq \varphi(x^{opt})$ , which is a contradiction with (1.2).

#### Remark 1.1

The fact that  $p^{opt}$  is the optimal choice of  $p_1, \ldots, p_l$  in the set P for the problems  $\mathscr{P}_1(p), p \in P$ , follows immediately from Theorem 1.1(b) (compare Definition 1.1).

Therefore if we have at our disposal a numerical procedure for solving the problem  $(\mathscr{P}_2)$ , the problem of determining  $p^{opt}$  reduces to the solution of this problem (i.e. finding  $x^{opt}$ ). Vector  $p^{opt}$  is then defined by the formulae  $p_i^{opt} = f_i(x^{opt})$  for all i = 1, ..., l.

In this paper, we shall use this idea to find the optimal choice of parameters in one class of machine-time scheduling problems with penalization of starting time earliness and completion time tardiness for the jobs. The corresponding problem of the form  $(\mathcal{P}_2)$  will be solved using an appropriately modified version of the method suggested in [4].

#### 2. Problem formulation

The basic assumptions are the same as in the machine-time scheduling problems considered in [1]. We assume that *n* machines are given, machine *j* carries out exactly one operation *j*, the corresponding processing time is  $t_j$  for  $j \in N \equiv \{1, ..., n\}$ . The machines work in cycles (cycle 1, 2, ...). Let  $x_j$  be the starting time of the machine *j* in cycle 1 (for all  $j \in N$ ). Machine  $i \in N$  can start its work in cycle 2 only after the machines in a given set  $N^{(i)}, N^{(i)} \subset N$ , had finished their work in the preceding cycle 1 (i.e. the operations *j* with the starting time  $x_j$  and processing time  $t_j$  for all  $j \in N^{(i)}$  had been carried out in cycle 1). Let  $d_i, i \in N$ , be the earliest possible starting time for the machine *i* in cycle 2. It holds then

$$d_i = \max_{j \in N^{(i)}} (x_j + t_j) \,. \quad \forall i \in N$$
(2.1)

We shall assume that  $x_j$  must belong to a prescribed time-interval  $[k_j, K_j]$  for all  $j \in N$ . The set of feasible starting times  $x_j$ ,  $j \in N$  for a given  $d = (d_1, ..., d_n)$  is therefore described by the following system of equations and inequalities:

$$\max_{j \in N^{(i)}} \left\{ \begin{array}{l} \max \left\{ x_j + t_j \right\} = d_i, \quad \forall i \in N \\ k_j \leq x_j \leq K_j, \quad \forall j \in N \end{array} \right\}$$
(2.2)

We shall suppose that there are given recommended time intervals  $[a_j, b_j], j \in N$ , in which the operation j should be carried out, i.e. it is recommended that

$$\begin{bmatrix} x_j, x_j + t_j \end{bmatrix} \subset \begin{bmatrix} a_j, b_j \end{bmatrix} \quad \forall j \in N .$$
(2.3)

The violation of the recommended constraints (2.3) will be penalized by a function

$$\varphi_j(x_j) = \max(\psi_j^{(1)}(x_j), \psi_j^{(2)}(x_j + t_j), 0) \quad \forall j \in N ,$$
(2.4)

where  $\psi_j^{(1)} \colon \mathbb{R}^1 \to \mathbb{R}^1$  is a decreasing continuous function such that  $\psi_j^{(1)}(a_j) = 0$ 

and  $\psi_i^{(2)}$ :  $\mathbb{R}^1 \to \mathbb{R}^1$  is an increasing continuous function such that

 $\psi_j^{(2)}(b_j)=0\,.$ 

We shall consider the problem

subject to

where  $d = (d_1, ..., d_n)$  is a parameter, which can move within the set  $D = \{d \mid d^{(1)} \leq d \leq d^{(2)}\}$ . We shall investigate in the sequel the problem of determining the optimal choice of parameters  $d_1, ..., d_n$  for the problems  $\mathscr{P}_3(d), d \in D$  in the sense of Definition 1.1.

Using the idea of the section 1 we shall solve the problem Minimize

$$\varphi(x) \equiv \max_{j \in \mathbb{N}} \left( \psi_j^{(1)}(x_j), \ \psi_j^{(2)}(x_j + t_j), 0 \right)$$
(2.5)

subject to

$$\max_{j \in N^{(i)}} \left( x_j + t_j \right) \ge d_i^{(1)}, \quad \forall i \in N$$
(2.6)

$$\max_{j \in N^{(1)}} \left( x_j + t_j \right) \le d_i^{(2)}, \quad \forall i \in N$$
(2.7)

$$k_j \leq x_j \leq K_j, \quad \forall j \in N.$$
(2.8)

If  $\hat{x}$  is the optimal solution of (2.5)-(2.8), then  $\hat{d}_i \equiv \max_{j \in N^{(1)}} (\hat{x}_j + t_j) \forall i \in N$  is the optimal choice of parameters  $d_1, \ldots, d_n$  for  $\mathscr{P}_3(d), d \in D$ .

Let  $L_j \equiv \{i \in N \mid j \in N^{(i)}\} \quad \forall j \in N$ . The inequalities (2.7) are equivalent to the system of inequalities

$$x_j \leq \bar{x}_j(d^{(2)}) \equiv \min_{i \in L_j} d_i^{(2)} - t_j \quad \forall j \in N$$
(2.9)

so that the system of inequalities (2.7), (2.8) can be replaced by new bounds posed on the variables  $x_j$ ,  $j \in N$ :

$$h_j \le x_j \le H_j \quad \forall j \in N , \qquad (2.10)$$

where

$$h_j \equiv k_j, \quad H_j \equiv \min(K_j, \bar{x}_j(d^{(2)})) \quad \forall j \in N$$

 $(\bar{x}_i(d^{(2)})$  is defined in (2.9)) and the problem (2.5)-(2.8) is equivalent to

$$\begin{array}{l} \varphi(x) \to \min \\ \max_{j \in N^{(i)}} \left( x_j + t_j \right) \ge d_i^{(1)} \quad \forall i \in N \\ h_j \le x_j \le H_j \quad \forall j \in N \end{array} \}$$

$$\left( \mathscr{P}_4 \right)$$

The problem of optimal choice of parameters  $d_i$ ,  $i \in N$  is now in principle reduced to the solution of  $(\mathcal{P}_4)$ . We shall solve this problem by an appropriate adaptation of the method suggested in [4].

#### Remark 2.1

It can happen that there exists  $j_0 \in N$  such that  $h_{j_0} > H_{j_0}$ . In such a case the set of solutions of the problem (2.5)-(2.8) is empty. If we denote by M(d) the set of feasible solutions of  $(\mathcal{P}_3(d))$ , we have in this case  $M(d) = \emptyset$  for all  $d \in D$ , so that our problem of optimal choice of  $d_i$ ,  $i \in N$  has no solution.

### Remark 2.2

Comparing the problem  $\mathcal{P}_3(d)$  with the general formulation in section 1, we obtain: l = n, p = d, P = D.

## Remark 2.3

The objective function (2.5) is a generalization of the objective function used in [2].

#### 3. The solution procedure

We shall describe the method for solving the problem  $(\mathscr{P}_4)$ . We can assume w.l.o.g. that  $h_j \leq H_j \ \forall j \in N$  (compare Remark 2.1). The method is the adaptation of the general procedure suggested in [4]. Let us introduce the following notations for all  $i, j \in N$ :

$$V_{ij} \equiv \begin{pmatrix} \emptyset, & \text{if } j \notin M^{(i)} \\ \{x_j \mid h_j \leq x_j \leq H_j, x_j + t_j \geq d_i^{(1)} \}, & \text{if } j \in N^{(i)} \\ R_i \equiv \{j \mid V_{ij} \neq \emptyset \} & \text{for all } i \in N; \end{cases}$$

 $x_j^{(i)} \equiv \arg \min \{\varphi_j(x_j) | x_j \in V_{ij}\} \ \forall i \in N, j \in R_i \ (i.e. \ x_j^{(i)} \text{ is an arbitrary element of } V_{ij} \ \text{with the property } \varphi_j(x_j^{(i)}) = \min \{\varphi_j(x_j) | x_j \in V_{ij}\} \ \text{for all } i, j \in N, \ \text{for which } V_{ij} \neq \emptyset$ .

We shall denote by j(i) and arbitrary index from  $R_i$ , for which

$$\varphi_{j(i)}(x_{j(i)}^{(i)}) = \min_{j \in \mathbb{R}_i} \varphi_j(x_j^{(i)}) \quad \forall i \in \mathbb{N} , \quad \mathbb{R}_i \neq \emptyset .$$

We shall set further for all  $k \in N$ :

$$Z_{k} \equiv \{i \in N \mid j(i) = k\}$$
$$X_{k} \equiv \left\{ \bigcap_{i \in Z_{k}}^{N} V_{ik}, \text{ if } Z_{k} \neq \emptyset \\ \left[h_{k}, H_{k}\right] \text{ otherwise} \right\}$$

#### Remark 3.1

We shall assume further w.l.o.g. that  $R_i \neq \emptyset$  for all  $i \in N$  (otherwise the set of feasible solutions of  $(\mathcal{P}_4)$  is empty).

Theorem 3.1 (compare [4])

Suppose 
$$R_i \neq \emptyset$$
 for all  $i \in N$  (compare Remark 3.1), let

$$\hat{x}_k = \arg\min\left\{\varphi_k(x_k) \mid x_k \in X_k\right\} \quad \forall k \in \mathbb{N}$$

Then  $\hat{\mathbf{x}} = (\hat{\mathbf{x}}_1, ..., \hat{\mathbf{x}}_k)$  is the optimal solution of  $(\mathcal{P}_4)$ .

The assertion of this theorem follows immediately from Theorem 2 in [4]. Let us remark the sets  $V_{ik}$ ,  $X_k$  are closed intervals and  $\varphi_k$  are continuous functions so that all minima exist and the assumptions of the Theorem 2 from [4] are satisfied.

It follows now immediately from the consideration in section 1 that if  $\hat{x} = (\hat{x}_1, ..., \hat{x}_n)$  is defined as in Theorem 3.1, then

$$\hat{d}_i \equiv \max_{j \in N^{(i)}} (\hat{x}_j + t_j), \quad \forall i \in N$$

is the optimal choice of parameters  $d_1, \ldots, d_n$  for the problems  $(\mathcal{P}_3(d)), d \in D$ .

## 4. Some explicit formulae

We shall use the special form of the problem  $(\mathcal{P}_4)$  and derive explicit formulae for  $\hat{x}, \hat{d}$  from the preceding section. Let us note that it is in our case:

 $V_{ij} = \{x_j \mid \tilde{h}_{ij} \leq x_j \leq H_j\}, \text{ where } \tilde{h}_{ij} = \max(h_j, d_i^{(1)} - t_j) \forall i \in N, j \in R_i \quad (4.1)$ Further we have for all  $k \in N$ :

$$X_k = \{ x_k \mid \tilde{h}_k \leq x_k \leq H_k \}, \qquad (4.2)$$

where

$$\tilde{h}_k = \left\langle \begin{array}{c} \max_{i \in Z_k} d_i^{(1)} - t_k , & \text{if } Z_k \neq \emptyset \quad \text{and} \quad \max_{i \in Z_k} d_i^{(1)} - t_k > h_k \\ h_k & \text{otherwise} . \end{array} \right.$$

It follows immediately from the definition of the functions  $\varphi_k$ ,  $k \in N$  (compare (2.4)) that for all  $i \in N$ ,  $k \in R_i$ :

$$x_{k}^{(i)} = \left\{ \begin{array}{ccc} H_{k}, & \text{if } a_{k} > H_{k} \\ \tilde{h}_{ik}, & \text{if } b_{k} < \tilde{h}_{ik} \\ \in \left[ a_{k}, \min\left( b_{k} - t_{k}, H_{k} \right) \right], & \text{if } a_{k} \leq H_{k} \text{ and } b_{k} \geq \tilde{h}_{ik} \end{array} \right.$$
(4.3)

Similarly it holds for all  $k \in N$ :

$$x_{k}^{(0)} \equiv \arg\min\left\{\varphi_{k}(x_{k}) \mid x_{k} \in [h_{k}, H_{k}]\right\} = \left\{\begin{array}{c}H_{k}, & \text{if } a_{k} > H_{k}\\h_{k}, & \text{if } b_{k} < h_{k}\\\in [a_{k}, \min(b_{k} - t_{k}, H_{k})]\end{array}\right\}$$
(4.4)  
if  $a_{k} \leq H_{k}$  and  $b_{k} \geq h_{k}$ 

Let us set further

$$\begin{split} \hat{N} &\equiv \left\{ k \in N \mid Z_k \neq \emptyset \right\} \\ \hat{Z}_k &= \left\{ s \in Z_k \mid \tilde{h}_{sk} = \max_{i \in Z_k} \tilde{h}_{ik} \right\} \quad \text{for all} \quad k \in \hat{N} \; . \end{split}$$

It is then for all  $k \in N$ :

$$\hat{x}_{k} = \left\langle \begin{array}{ccc} x_{k}^{(s)} & \text{with} & s \in \hat{Z}_{k} , & \text{if} & Z_{k} \neq \emptyset \\ x_{k}^{(0)} , & \text{if} & Z_{k} = \emptyset \end{array} \right.$$

$$(4.5)$$

Therefore the process of determining  $\hat{x}, \hat{d}$  can be summarized as follows:<sup>1</sup>)

- (1) Determine the sets  $V_{ij}$ ,  $R_i \forall i \in N$ ,  $j \in N$ ;
- (2) If there exists  $i_0 \in N$  such that  $R_{i_0} = \emptyset$ , then  $(\mathscr{P}_4)$  has no feasible solution and thus  $M(d) = \emptyset$  for all  $d \in D$ .
- (3) If  $R_i \neq \emptyset$  for all  $i \in N$ , determine  $x_i^{(i)}$  according to the formulae (4.3).
- (4) Determine the sets,  $Z_k \forall k \in N$ ,  $\hat{N}$  and  $\hat{Z}_k \forall k \in \hat{N}$ .
- (5) Determine  $\hat{x}_k$ ,  $k \in N$  according to the formulae (4.5).
- (6) Set  $\hat{d}_i \equiv \max_{j \in N^{(i)}} (\hat{x}_j + t_j) \, \forall i \in N.$

#### 5. Numerical example

 $m = n = 5 \text{ so that } N = \{1, 2, 3, 4, 5\},\$   $t = (t_1, t_2, t_3, t_4, t_5) = (2, 3, 1, 4, 5),\$   $k = (0, 0, 0, 0, 0), K = (10, 10, 10, 10, 10),\$  $d^{(1)} = (6, 5, 7, 8, 6), d^{(2)} = (10, 10, 10, 10, 10),\$ 

i
 1
 2
 3
 4
 5

 
$$N^{(i)}$$
 $\{1, 2, 3\}$ 
 $\{2, 4\}$ 
 $\{1, 2, 3\}$ 
 $\{1, 4, 5\}$ 
 $\{1, 2, 3, 5\}$ 

The inequalities

$$\max_{j \in N^{(i)}} \left( x_j + t_j \right) \le 10 \quad \forall i \in N$$

imply that  $x_1 \leq 8, x_2 \leq 7, x_3 \leq 9, x_4 \leq 6, x_5 \leq 5$ .

It is therefore

$$h = k = (0, 0, 0, 0, 0), \quad H = (8, 7, 9, 6, 5).$$

We shall assume further that

$$\varphi_j(x_j) \equiv \max(a_j - x_j, x_j + t_j - b_j, 0) \quad \text{for all} \quad j \in N,$$

where  $a_j$ ,  $b_j$  are for all  $j \in N$  given constants so that we have in our case for all  $j \in N$ :

$$\psi_j^{(1)}(x_j) \equiv a_j - x_j, \quad \psi_j^{(2)}(x_i + t_j) \equiv x_j + t_j - b_j$$

We assume that a = (1, 1, 1, 3, 3), b = (4, 4, 5, 5, 5).

We shall solve now the problem  $(\mathcal{P}_4)$ , which has in our case the following form:

$$\max_{1 \le j \le 5} \max \left( a_j - x_j, \ x_j + t_j - b_j, 0 \right) \to \min_{1 \le j \le 5}$$

subject to

$$\max_{i \in N^{(i)}} \left( x_j + t_j \right) \ge d_i^{(1)} \quad \forall i \in N$$

 $0 \le x_1 \le 8$ ,  $0 \le x_2 \le 7$ ,  $0 \le x_3 \le 9$ ,  $0 \le x_4 \le 6$ ,  $0 \le x_5 \le 5$ .

The sets  $V_{ij}$  look as follows:

$$V_{11} = [4, 8], \quad V_{12} = [3, 7], \quad V_{13} = [5, 9], \quad V_{14} = \emptyset, \qquad V_{15} = \emptyset$$

. . . .

. .

<sup>&</sup>lt;sup>1</sup>) The complexity of the procedure depends on the complexity of determining  $x_j^{(i)}$ . If  $\varphi_j(x_j)$  is partially linear as in the next section, the procedure has a polynomial complexity.

$$\begin{split} V_{21} &= \emptyset, \qquad V_{22} = \begin{bmatrix} 2,7 \end{bmatrix}, \quad V_{23} = \emptyset, \qquad V_{24} = \begin{bmatrix} 1,6 \end{bmatrix}, \quad V_{25} = \emptyset \\ V_{31} &= \begin{bmatrix} 5,8 \end{bmatrix}, \quad V_{32} = \begin{bmatrix} 4,7 \end{bmatrix}, \quad V_{33} = \begin{bmatrix} 6,9 \end{bmatrix}, \quad V_{34} = \emptyset, \qquad V_{35} = \emptyset \\ V_{41} &= \begin{bmatrix} 6,8 \end{bmatrix}, \quad V_{42} = \emptyset, \qquad V_{43} = \emptyset, \qquad V_{44} = \begin{bmatrix} 4,6 \end{bmatrix}, \quad V_{45} = \begin{bmatrix} 3,5 \end{bmatrix} \\ V_{51} &= \begin{bmatrix} 4,8 \end{bmatrix}, \quad V_{52} = \begin{bmatrix} 3,7 \end{bmatrix}, \quad V_{53} = \begin{bmatrix} 5,9 \end{bmatrix}, \quad V_{54} = \emptyset, \qquad V_{55} = \begin{bmatrix} 1,5 \end{bmatrix} \\ \text{Further we obtain for } x_j^{(i)} \text{ and } \varphi_j^{(i)} \equiv \varphi_j(x_j^{(i)}): \end{split}$$

The indices j(i), for which  $\varphi_{j(i)}(x_{j(i)}^{(i)}) = \min_{j \in R_i} \varphi_j(x_j^{(i)})$  will be defined as follows

i	1	2	3	4	5	
j(i)	3	2	3	4	3	

It is then

$$Z_1 = \emptyset$$
,  $Z_2 = \{2\}$ ,  $Z_3 = \{1, 3, 5\}$ ,  $Z_4 = \{4\}$ ,  $Z_5 = \emptyset$ 

so that

 $X_1 = [0, 8], X_2 = [2, 7], X_3 = [6, 9], X_4 = [4, 6], X_5 = [0, 5]$ and

 $\hat{x} = (\hat{x}_1, 2, 6, 4, \frac{3}{2})$ , where  $\hat{x}_1 \in [1, 2]$ .

The optimal value of  $\varphi$  is thus  $\varphi(\hat{x}) = 3$ . Let us choose e.g.  $\hat{x}_1 = 1$ . We obtain then for the optimal choice of  $d_1, \ldots, d_5$ :

$$\hat{d}_1 = \max(3, 5, 7) = 7 \hat{d}_2 = \max(5, 8) = 8 \hat{d}_3 = \max(3, 5, 7) = 7 \hat{d}_4 = \max(3, 8, 6\frac{1}{2}) = 8 \hat{d}_5 = \max(3, 5, 7, 6\frac{1}{2}) = 7$$

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